



ACSA

Central American Agency for Aeronautical Safety

Behind the scenes... Problems and Solutions

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■ **POLITICAL ISSUES**

■ **TECHNICAL ISSUES**

■ **FINANCIAL ISSUES**

■ **ADMINISTRATIVE ISSUES**

■ **INDIVIDUAL ISSUES**

Political Interference in technical decisions.

Lack of political commitment with safety.

Political pressure for best results.

Defining the Organization, its functions, and reach.

Processes were interrupted due to the lack of response from
es.

Started from zero and at the same time provided immediate
ices to the States.

A fast launch of operations

Definition of priorities, and the different insterest of t
ates

Elimination and declaration of National variations.

Definition and signing of adoption agreements.

Obtaining consensus

Establishment of a common language

fast development of the events related to the certification of aeronautical companies.

the necessity to hire and begin the training of ACSAs and AAs personnel.

most of the existing aeronautical personnel that will not be displaced or removed.

continuing auditing on behalf of International Organizations and the States of the region.

establishment and definition of responsibilities

Elimination of duplicated task.

Encourage a safety operational system in Central America with international presence.

Development of a team working system .

Better exchange of information and resources.

The sovereignty concept.

Facilitate products and services.

Control development of norms, procedures and its application.

Encourage the trust and mutual recognition.

Promote the quality of the products and services provided by
ACSA.

Acceptance on behalf the operators of the new system.

Acceptance of the operators to be inspected by foreing
personnel.

- ◆ Limited resources.
- ◆ Lack of efficient execution of financial budgets.
- ◆ CAA are not financially sustainable.
- ◆ Lack of CAA autonomy.
- ◆ Inefficient procedures for budget execution.
- ◆ Constant duplicity of procedures and policies.

Behind the scene

- Individual interests over safety issues and public interest.
- Lack of commitment with safety.
- Lack of understanding of safety.
- Power struggles within the CAA and with the Regional organization.
- Participation in working and joined team groups.

Behind the scene

- ▶ Lack of qualified technical personnel in the region.
- ▶ Lack of updated Law and regulations.
- ▶ Lack of training manuals
- ▶ Bureaucracy
- ▶ Lack of procedures and controls.